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(Securities Code 6814)

May 10, 2023

(Commencement date of measures for electronic provision: April 28, 2023)

## To Shareholders with Voting Rights:

Yukio Furuno President and CEO FURUNO ELECTRIC CO., LTD. 9-52 Ashihara-cho, Nishinomiya City, Hyogo, Japan

# NOTICE OF THE 72nd ANNUAL SHAREHOLDERS' MEETING

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby announce that the 72nd Annual Shareholders' Meeting of FURUNO ELECTRIC CO., LTD. (hereinafter the "Company") will be held for the purposes as described below.

In convening this Shareholders' Meeting, the Company has taken measures for providing information in electronic format, and posted items subject to the electronic provision measures on the following website on the Internet.

The Company's website: https://www.furuno.co.jp/en/ir/stock/meeting.html

In addition to the above, the items are posted on the following website.

Website of Tokyo Stock Exchange: https://www2.jpx.co.jp/tseHpFront/JJK020030Action.do Please access the above website, enter the name or securities code of the Company for search, and select "Basic information" and then "Documents for public inspection/PR information" to view the items.

If you do not attend the meeting in person, you can exercise your voting rights in writing or via the Internet. Please review the attached Reference Documents for the Shareholders' Meeting and exercise your voting rights by no later than 5:20 p.m. on Wednesday, May 24, 2023, Japan time.

1. Date and Time: Thursday, May 25, 2023 at 10:00 a.m. JST (Japan Standard Time)

2. Place: 5F, Plela Nishinomiya (PLELA HALL)

4-8 Takamatsu-cho, Nishinomiya City, Hyogo, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

72nd Fiscal Year (March 1, 2022 to February 28, 2023) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the

Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 72nd Fiscal Year (March 1, 2022 to February 28, 2023)

#### Proposals to be resolved:

Proposal 1: Distribution of Surplus Election of Six (6) Directors

**Proposal 3:** Election of One (1) Audit & Supervisory Board Member

**Proposal 4:** Election of One (1) Substitute Audit & Supervisory Board Member

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk to confirm your identity. In addition, we ask that you kindly print out this Notice by yourselves, only when it is considered necessary, to reduce paper consumption.

- Among the items subject to the electronic provision measures, the following items are not included in the hard copy (of this document) delivered to shareholders who requested the delivery of such document in accordance with the provisions of laws and regulations as well as Article 15 of the Articles of Incorporation of the Company. Accordingly, such document comprises part of the documents audited by Audit & Supervisory Board Members and the Accounting Auditor when preparing their respective audit reports.
  - 1. "Major Sales Offices and Factories," "Major Lenders and Amounts of Borrowings," "Status of the Accounting Auditor," "Systems for Ensuring the Appropriateness of Business Activities" and "Operational Status of Systems for Ensuring the Appropriateness of Business Activities" in the Business Report
  - 2. "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
  - 3. "Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements
  - \* For this Shareholders' Meeting, the hard copy of this document is sent to all shareholders.
- Any revisions to the items subject to the electronic provision measures will be posted on each of the websites.
- © The results of this meeting will be posted on the Company's website (https://www.furuno.co.jp/ir/stock/meeting.html), in place of sending a Notice of Shareholders' Meeting Resolutions.

## **Proposals and References**

### **Proposal 1:** Distribution of Surplus

The Company considers its dividend policy one of its most important management policies. The Company's basic policy when making decisions about the distribution of profits is to comprehensively take into consideration the Company's financial position, level of profitability, dividend payout ratio, and other factors while keeping in mind continuous and stable dividend. In addition, the Company intends to utilize internal reserves for far-sighted investment and further strengthening of the Company's corporate structure.

The Company proposes a year-end dividend for the fiscal year under review as follows, in order to reward shareholders for their support while taking into consideration the management environment surrounding the Company and business performance in the fiscal year under review.

The Company previously paid out 10 yen per share as an interim dividend and the aggregate amount of annual dividends will therefore amount to 25 yen per share.

Items Related to the Year-end Dividend

- (1) Type of dividend property Cash
- (2) Items related to the allocation of dividend property to shareholders and its total amount 15 yen per common share of the Company, for a total of 473,456,040 yen
- (3) Date on which the distribution of surplus comes into effect May 26, 2023

# **Proposal 2:** Election of Six (6) Directors

The terms of office of all six (6) Directors will expire at the conclusion of this Shareholders' Meeting. Accordingly, the election of six (6) Directors is proposed.

The candidates for Director are as follows:

No.	Name	Position	Attendance at meetings of the Board of Directors	Candidate attributes
1	Yukio Furuno	President and CEO	100% (13 out of 13 meetings)	Reappointment
2	Muneyuki Koike	Director Vice President and Executive Officer and CMO	100% (13 out of 13 meetings)	Reappointment
3	Shinji Ishihara	Director, Managing Executive Officer and CTO	92% (12 out of 13 meetings)	Reappointment
4	Yutaka Wada	Audit & Supervisory Board Member	100% (13 out of 13 meetings)	New appointment
5	Hideo Higuchi	Director	100% (13 out of 13 meetings)	Reappointment External Independent
6	Shingo Kagawa	Director	100% (13 out of 13 meetings)	Reappointment External Independent

(Notes) 1. CEO, CMO, and CTO stand for Chief Executive Officer, Chief Marketing Officer, and Chief Technology Officer, respectively.

	Candidate for reappointment		Candidate for	Candidate for			Independent Director
		New	new	External	appointment as	Independent	pursuant to the rules
		appointment	appointment as	External	External	independent	of the Tokyo Stock
	as Director		Director		Director		Exchange

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions		
1	Yukio Furuno (February 2, 1948)	March 1987 Deputy General Manager, Administration Division, the Company May 1987 Director and Deputy General Manager, Administration Division March 1990 Director and General Manager, Administration Division May 1990 Managing Director and General Manager, Administration Division March 1997 Managing Director and Divisional General Manager, SI Division May 1999 Senior Managing Director and General Manager, TOKYO Regional Head Office March 2007 President March 2021 President and CEO (present) [Responsibilities at the Company] General Manager, Security Assurance & Export Control Committee and Chief AEO (Authorized Economic Operator) Control Officer		
	[Number of shares of the Company held] 305,160 [Term of office as Director] 36 years (at the conclusion of this Shareholder's Meeting) [Attendance at meetings of the Board of Directors] 13 out of 13 meetings	[Reason for nomination as candidate for Director] Mr. Yukio Furuno has driven the management of the Group with leadership based on his abundant experience and achievements as a manager, and contributed to the further development of the Group. We propose his election as Director with an expectation that he will continue contributing to the Company's management.		
2	Muneyuki Koike (March 7, 1957)  Reappointment	March 2002 General Manager, International Marketing Department, Marine Electronic Products Division, the Company  May 2005 Director and General Manager, International Marketing Department, Marine Electronic Products Division  March 2009 Director and Divisional Vice General Manager, Marine Electronic Products Division  May 2009 Managing Director and Divisional Vice General Manager, Marine Electronic Products Division  March 2012 Managing Director and Divisional General Manager, Marine Electronic Products Division  May 2016 Senior Managing Director and Divisional General Manager, Marine Electronic Products Division  March 2021 Executive Vice President, Executive Officer and CMO (present) [Responsibilities at the Company] Head of Potential Growth Business, Procurement & Logistics		
	[Number of shares of the Company held] 59,130 [Term of office as Director] 18 years (at the conclusion of this Shareholder's Meeting) [Attendance at meetings of the Board of Directors] 13 out of 13 meetings	[Reason for nomination as candidate for Director] Mr. Muneyuki Koike has abundant experience as a manager as well as knowledge of all aspects of operations concerning sales and marketing, and has contributed to the enhancement of the Company's corporate value as Director of the Company. We propose his election as Director with an expectation that he will continue contributing to the Company's management.		

No.	Name (Date of birth)		Past experience, positions, responsibilities, and significant concurrent positions			
	(Bute of ortal)	February 2006	• •			
3		May 2007	Director and General Manager, Research & Development Department, Marine Electronic Products Division			
	(35)	May 2016	Managing Director and General Manager, Research & Development Department, Marine Electronic Products Division			
		March 2018	Managing Director and Integration Chief Manager, Product Designing, Development & Value-engineering Head office, Marine Electronic Products Division			
	Shinji Ishihara (January 30, 1961)	March 2021	Director, Managing Executive Officer and CTO; Energy Management Control Officer (present)			
	Reappointment	Head of Resear Commanding & Intellectual Pro	[Responsibilities at the Company] Head of Research & Development, Production and Quality, Environment, Commanding & Supervisory Office, and R&D Planning & Management Center, Intellectual Property Department, Information Technology Department, Technology Management Department			
	[Number of shares of the Company held] 38,620 [Term of office as Director] 16 years (at the conclusion of this Shareholder's Meeting) [Attendance at meetings of the Board of Directors] 12 out of 13 meetings	[Reason for not Mr. Shinji Ishih aspects of opera enhancement of his election as I Company's ma	mination as candidate for Director] hara has abundant experience as a manager as well as knowledge of all ations concerning development and technology, and has contributed to the f the Company's corporate value as Director of the Company. We propose Director with an expectation that he will continue contributing to the nagement.			
4	Yutaka Wada (May 4, 1959)  New appointment	March 2003 May 2007 March 2015 September 2011 May 2016 May 2018	General Manager, Merchant Marine Marketing Department, Marine Electronic Products Division, the Company Director and General Manager, Merchant Marine Marketing Department, Marine Electronic Products Division Director and Divisional Vice General Manager, Marine Electronic Products Division  5 Director, Divisional Vice General Manager, Marine Electronic Products Division; General Manager, TOKYO Regional Head Office Managing Director, General Manager, TOKYO Regional Head Office; Secretary to General Manager, Marine Electronic Products Division Audit & Supervisory Board Member (present)			
	[Number of shares of the Company held] 27,300 [Term of office as Director] — [Attendance at meetings of the Board of Directors] 13 out of 13 meetings	Mr. Yutaka Wa of operations co with an expecta	mination as candidate for Director] da has abundant experience as a manager as well as knowledge of all aspects oncerning the marine products business. We propose his election as Director tion that he will contribute to the Company's management as Director of the d on his knowledge.			

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions		
		June 2004	Executive Officer and Senior General Manager, Operational Reform HQ, OMRON Corporation	
	(G)	June 2007	Managing Executive Officer and Senior General Manager, Business Process Innovation HQ	
	195	December 2008	Managing Executive Officer; Senior General Manager, Business Process Innovation HQ and Senior General Manager, Corporate Strategic Planning HQ	
		March 2009	Managing Executive Officer and Senior General Manager, Corporate Strategic Planning HQ	
	Hideo Higuchi		Outside Director, SOLOEL Co., Ltd.	
	(March 5, 1950)	March 2012	Director	
	Reappointment	June 2012 May 2016	Outside Audit & Supervisory Board Member, Toyo Business Engineering Corporation (currently Business Engineering Corporation) External Director, the Company (present)	
5	External	June 2016	Outside Director, Toyo Business Engineering Corporation (currently Business Engineering Corporation) (present)	
	Independent		r, Business Engineering Corporation	
	[Number of shares of the Company held]  — [Term of office as External Director] 7 years (at the conclusion of this Shareholder's Meeting) [Attendance at meetings of the Board of Directors] 13 out of 13 meetings	[Reason for nomination as candidate for External Director and outline of expected role] Mr. Hideo Higuchi has provided appropriate advice and views, mainly from a manager's viewpoint based on his abundant experience as a corporate manager in the manufacturing industry and an external officer as well as his advanced knowledge. We judge that he will contribute to strengthening the supervisory function of the Board of Directors of the Company. In addition, we expect that he will play appropriate roles as a member of the Nomination and Compensation Advisory Committee, a voluntary committee, including supervising through involvement in nomination of the management personnel and determination on the management compensation. Therefore, we propose his election as External Director.		

No.	Name (Date of birth)		Past experience, positions, responsibilities, and significant concurrent positions	
		April 2012	Corporate Executive Officer; Group President, Network Service Business Unit; Head of Image Internet Service Business Division, FUJITSU LIMITED	
		June 2012	Corporate Executive Officer; Group President, Outsourcing Business Unit; Head of Image Internet Service Business Division	
		April 2015	Corporate Executive Officer; Vice President, Integration Services Business; Group President, Network Service Business Unit	
		April 2016	Corporate Executive Officer; Chief Technology Officer; Head of Digital Services Business	
	Shingo Kagawa (March 8, 1958)	April 2018	President and Representative Director, FUJITSU RESEARCH INSTITUTE	
		April 2020	Special Adviser, APAMAN Co., Ltd.	
	Reappointment	May 2020	External Director, the Company (present)	
	External	October 2020	President and Representative Director, DigiIT Corporation (currently SS Technologies Corporation)	
6	Laternar	October 2021	Chairman of the Board, SS Technologies Corporation	
	Independent	May 2022	Outside Director of MINISTOP Co., Ltd.	
	mdependent	January 2023	Outside Director of H.I.S. Co., Ltd.	
		Outside Directo	ncurrent positions] or of MINISTOP Co., Ltd. or of H.I.S. Co., Ltd.	
	[Number of shares of the Company held]	[Reason for nomination as candidate for External Director and outline of expected role] Mr. Shingo Kagawa has provided appropriate advice and views, mainly from a manager's viewpoint based on his abundant e b xperience and advanced knowledge as a corporate		
	[Term of office as External Director] 3 year (at the conclusion of this Shareholder's Meeting) [Attendance at meetings of the Board of Directors] 13 out of 13 meetings	manager of an ICT (information and communication technology) company. We judge that he will contribute to strengthening the supervisory function of the Board of Directors of the Company. In addition, we expect that he will play appropriate roles as a member of the Nomination and Compensation Advisory Committee, a voluntary committee, including supervising through involvement in nomination of the management personnel and determination on the management compensation. Therefore, we propose his election as External Director.		

(Notes) 1. There are no special conflict of interest between each candidate and the Company.

- 2. Mr. Hideo Higuchi and Mr. Shingo Kagawa are candidates for External Director. Furthermore, the Company has designated Mr. Hideo Higuchi and Mr. Shingo Kagawa as Independent Directors as defined by the Tokyo Stock Exchange, and if the candidates are reelected, the Company intends for them to continue acting as Independent Director.
- 3. The Company has entered into a liability limitation agreement with Mr. Hideo Higuchi and Mr. Shingo Kagawa, who are candidates for External Director, respectively, and the maximum amount of liability based on the agreement is the minimum amount of liability provided for in Article 425, Paragraph 1 of the Companies Act. If the candidates are elected, the Company intends to continue the agreements.
- 4. The Company has entered into a Directors and Officers Liability Insurance (D&O Insurance) contract naming all Directors as the insured to enable them to fully demonstrate their expected roles in the execution of their duties, as well as to attract competent personnel. If this proposal is approved as originally proposed and each candidate is appointed Audit & Supervisory Board Member, they will be the insured under the said insurance contract. The said insurance contract covers damages that may be incurred as a result of the responsibilities assumed by the officers, etc., the insured, in the execution of their duties, or any liability of claims made against them in connection with those responsibilities.

However, there are certain exemptions such as in the case where the damages are caused by an action taken with the knowledge that it is a violation of laws and regulations, which are not covered by the insurance. (The Company fully pays the insurance premium, including that of riders, and the insured do not bear the actual cost of the premium.) The Company plans to renew the insurance policy with the same content at its maturity.

# **Proposal 3:** Election of One (1) Audit & Supervisory Board Member

Audit & Supervisory Board Member Mr. Yutaka Wada resigns from office at the conclusion of this Shareholders' Meeting. Accordingly, the election of one (1) new Audit & Supervisory Board Member is proposed.

The term of office of the new Audit & Supervisory Board Member appointed at this Shareholders' Meeting will be up to the conclusion of the Annual Shareholder's Meeting scheduled to be held in May 2027.

The consent of the Audit & Supervisory Board has been obtained in regard to this Proposal.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Past experience, positions, and significant concurrent positions
Shigenori Ametani (January 23, 1961)  New appointment	March 2009 General Manager, International Marketing Department, Marine Electronic Products Division, the Company  June 2016 Administration Officer; General Manager, International Marketing Department, Marine Electronic Products Division  March 2021 Deputy General Manager, Management Planning & Intelligence Department  February 2023 Assistant to Audit & Supervisory Board Members (present)
[Number of shares of the Company held] 15,000 [Term of office as Audit & Supervisory Board Member] — [Attendance at meetings of the Board of Directors] — [Attendance at meetings of the Audit & Supervisory Board] —	[Reason for nomination as candidate for Audit & Supervisory Board Member] Mr. Shigenori Ametani has outstanding cosmopolitan outlook cultivated through abundant experience in overseas assignments and knowledge of the management of the Group based on the global and diversified perspective cultivated over many years as General Manager of the International Marketing Department who supervises overseas sales subsidiaries. Therefore, we propose his election as Audit & Supervisory Board Member based on the judgement that his recommendations and opinions expressed as Audit Supervisory Board Member based on his knowledge will contribute to the strengthening of governance of the Company and at the same time will be leveraged in auditing operations.

- (Notes) 1. There are no special interests between the candidate and the Company.
  - 2. If Mr. Shigenori Ametani is elected as an Audit & Supervisory Board Member, the Company intends to enter into a new liability limitation agreement with him to limit his liability against the Company to the minimum amount provided for in Article 425, Paragraph 1 of the Companies Act.
  - 3. The Company has entered into a Directors and Officers Liability Insurance (D&O Insurance) contract naming all Audit & Supervisory Board Members as the insured to enable them to fully demonstrate their expected roles in the execution of their duties, as well as to attract competent personnel. If this proposal is approved as originally proposed and the candidate is appointed Audit & Supervisory Board Member, he will be insured under the said insurance contract. The said insurance contract covers damages that may be incurred as a result of the responsibilities assumed by the officers, etc., the insured, in the execution of their duties, or any liability of claims made against them in connection with those responsibilities.

However, there are certain exemptions such as in the case where the damages are caused by an action taken with the knowledge that it is a violation of laws and regulations, which are not covered by the insurance. (The Company fully pays the insurance premium, including that of riders, and the insured do not bear the actual cost of the premium.) The Company plans to renew the insurance policy with the same content at its maturity.

# **Proposal 4:** Election of One (1) Substitute Audit & Supervisory Board Member

In order to prepare for cases where there is a shortfall in the number of Audit & Supervisory Board Members prescribed by laws and regulations, the election of one (1) Substitute Audit & Supervisory Board Member is proposed.

Furthermore, the effectiveness of the election of this candidate may be canceled by a resolution of the Board of Directors, with the consent of the Audit & Supervisory Board, provided it is before his appointment.

The consent of the Audit & Supervisory Board has been obtained in regard to this Proposal.

The candidate for Substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Past experience, positions, and significant concurrent positions
	July 2009 Head, Audit Department, Sumitomo Rubber Industries, Ltd.
400	January 2012 Head, Financial Department
	March 2014 Executive Officer; Head, Financial Department
	March 2019 Full-time Auditor
Takashi Kono (January 17, 1957)  External  Independent	[Significant concurrent positions] None
[Number of shares of the Company held]	[Reason for nomination as candidate for Substitute External Audit & Supervisory Board Member] Mr. Takashi Kono has abundant experience and advanced knowledge as a person in charge of the financial department and Full-time Auditor at Sumitomo Rubber Industries, Ltd. Therefore, we propose his election as Substitute External Audit & Supervisory Board Member based on the judgment that he will sufficiently fulfill his role as Audit & Supervisory Board Member.

- (Notes) 1. There are no special interests between the candidate and the Company.
  - 2. Mr. Takashi Kono is a candidate for Substitute External Audit & Supervisory Board Member. Furthermore, if Mr. Takashi Kono is appointed External Audit & Supervisory Board Member, the Company intends to designate him as an Independent Auditor as defined by the Tokyo Stock Exchange.
  - 3. If Mr. Takashi Kono, who is a candidate for Substitute External Audit & Supervisory Board Member, is appointed External Audit & Supervisory Board Member, the Company intends to enter into a liability limitation agreement with him to limit his liability to the minimum amount provided for in Article 425, Paragraph 1 of the Companies Act.
  - 4. The Company has entered into a Directors and Officers Liability Insurance (D&O Insurance) contract naming all Audit & Supervisory Board Members as the insured to enable them to fully demonstrate their expected roles in the execution of their duties, as well as to attract competent personnel. The said insurance contract covers damages that may be incurred as a result of the responsibilities assumed by the officers, etc., the insured, in the execution of their duties, or any liability claims made against them in connection with those responsibilities.
    However, there are certain exemptions such as in the case where the damages are caused by an action taken with the knowledge that it is a violation of laws and regulations and are not covered by the insurance. (The Company fully pays the insurance premium, including that of riders, and the insured do not bear the actual cost of the premium.) If Mr. Takashi Kono is elected and he assumes the office of External Audit & Supervisory Board Member during his term of office due to a shortfall in the number of Audit & Supervisory Board Members prescribed by laws and regulations, he will be included in the insured under the said insurance contract.