

1st Quarter of Fiscal Year 2022 (Ending February 28, 2023)

Financial Results Briefing Materials

July 14, 2022

FURUNO ELECTRIC CO., LTD.

Cautions:

This document is a translation of the Japanese original, which is authoritative.

The information listed in these materials regarding the Company's forecasts are determined by management, based on the information available at the time of announcement, and potential risks and uncertainties. It should be noted that the actual results may differ substantially from these forecasts, due to these various elements.

The numerical values shown in these materials are the monetary amounts listed in the consolidated balance sheet, consolidated profit-and-loss statement, consolidated statement of changes in shareholders' equity, and notes to consolidated financial statements. Shown values of less than one unit are truncated, and ratios and other values are rounded off.

- * "E" in this material represents that the figure is an estimation or a projection for operation.
- ** "FY" in this material indicates the fiscal year ending February 28 (29) of the succeeding year.
- *** "1Q" in this material represents the three-month period beginning on March 1 and ending on May 31.

Summary of 1st Quarter of FY 2022



♦ Net Sales: Increase

> Addition of consolidated overseas subsidiaries

♦ Profit: Decrease

- Profitability of Marine Business improved despite soaring material prices
- Continuous investment for future growth

♦ Whole Company

➤ Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) is applied from first quarter of this fiscal year

Impact of change in accounting standard

- Net Sales: -1.1 100 millions of yen
- Operating Profit: -0.7 100 millions of yen

Consolidated Income Statement



Profitability of Marine Business improved despite soaring material prices

Investment for future growth

Old Revenue Recognition

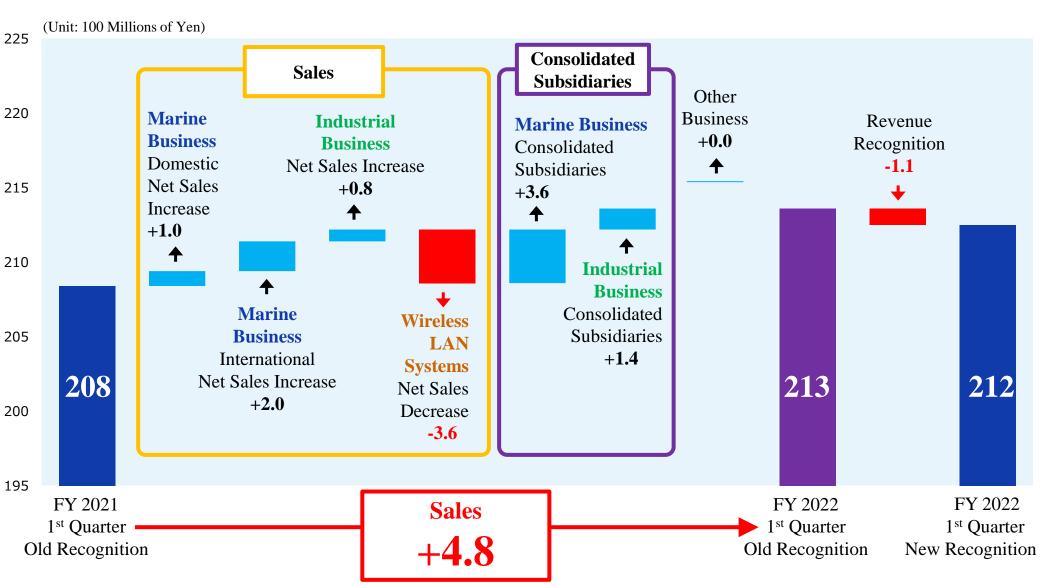
New Revenue Recognition

| | | Old Revenue Rec | -05mm | 11011 110 | venue Recogn |
|---|------------------------------------|------------------------------------|----------------------------|---------------------------|------------------------------------|
| (Unit: Millions of yen) | FY 2021 1 st Quarter | FY 2022 1 st Quarter | Year-over-Year (amount) | Year-over-Year (ratio) | FY 2022 1 st Quarter |
| Net sales | 20,837 | 21,319 | +481 | +2.3% | 21,205 |
| Gross profit (Sales ratio) | 8,110 (38.9%) | 8,209 (38.5%) | +98 | +1.2% | 8,140 (38.4%) |
| Operating profit (Sales ratio) | 1,209 (5.8%) | 283 (1.3%) | -926 | -76.6% | 214 (1.0%) |
| Ordinary profit (Sales ratio) | 1,412 (6.8%) | 683 (3.2%) | -728 | -51.6% | 615 (2.9%) |
| Profit attributable to owners of parent (Sales ratio) | 1,038 (5.0%) | 554 (2.6%) | -483 | -46.6% | 486 (2.3%) |
| R&D expenses (Sales ratio) | 1,232 (5.9%) | 1,271 (6.0%) | +38 | +3.1% | 1,271 (6.0%) |
| Capital investment (Sales ratio) | 1,466 (7.0%) | 866 (4.1%) | -599 | -40.9% | 866 (4.1%) |
| Depreciation expenses (Sales ratio) | 763 (3.7%) | 834 (3.9%) | +70 | +9.3% | 834 (3.9%) |
| (Unit: Yen, annual average exchange ra | te) | | | | |
| 1 USD | 104 | 115 | +10 | +10.0% | 115 |
| 1 EUR | 128 | 131 | +3 | +2.5% | 131 |

Analysis of Increase/Decrease in Net Sales



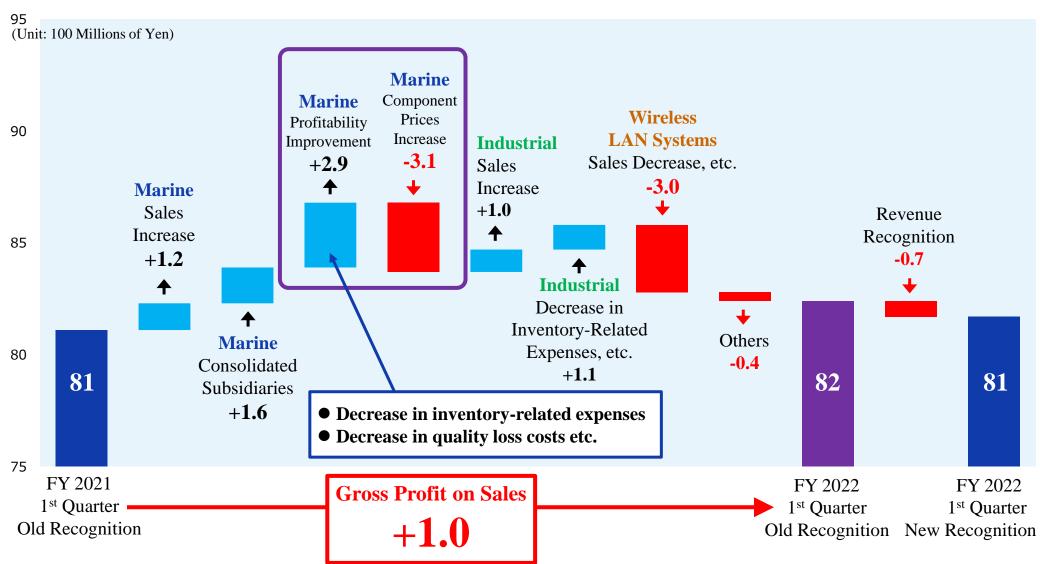
Addition of consolidated overseas subsidiaries in Marine and Industrial Businesses



Analysis of Increase/Decrease in Gross Profit on Sales



Profitability in Marine Business improved despite soaring component prices



Factors Increasing SG&A Expenses



Continue to accelerate investment for future growth

| Addition of consolidated overseas subsidiaries | | |
|--|-----|--|
| Increase in R&D expenses, etc. | | |
| Strategic investments, etc. | | |
| Increase in promotion expenses (exhibitions in new fields), etc. | | |
| Increase in business-related expenses | | |
| Increase in logistics costs | | |
| | 0.7 | |

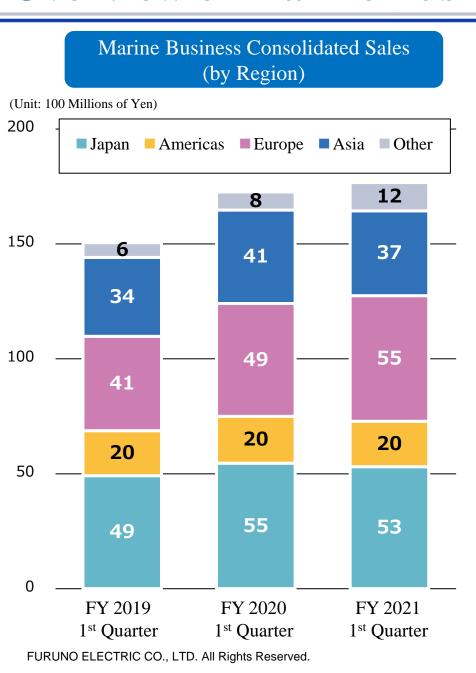
Increase in consolidated SG&A expenses

+10.3

Others

Overview of Marine Business





"100M" stands for 100 Million

Marine Business:

Change in accounting standard Sales: -2.7, Profit: -0.8 (100M yen)

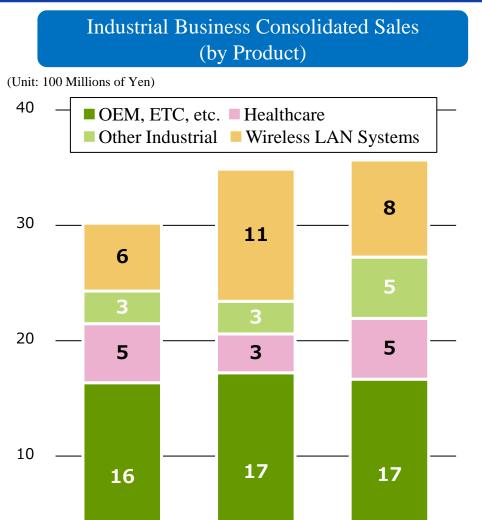
Net Sales **176** 100M yen (+**2.0%** year-over-year)

Segment Profit **5.5** 100M yen (**-4.6** 100M yen)

- Merchant newbuild orders on the recovery
- Steady demand for Merchant replace and Fishery
- Steady increase of demand for Pleasure Boats
- Decrease in Profit due to increase in promotion expenses and addition of consolidated subsidiaries
- ◆ **Japan:** Net sales **53** 100M yen (**-2.8%**)
 - ➤ Decrease in sales of equipment for Fishery, increase in sales to Government
- **♦ Americas:** Net sales **20** 100M yen (**-3.0%**)
 - ➤ High demand for equipment for pleasure boats
- **◆Europe:** Net sales **55** 100M yen (+**11.3%**)
 - Strong sales in all markets: Merchant, Fishery and Pleasure Boats
- **♦ Asia:** Net sales **37** 100M yen (**-9.3%**)
 - Decrease in sales of equipment for Fishery, Merchant newbuild projects still recovering

Overview of Industrial Business





FY 2020

1st Ouarter

FY 2021

1st Ouarter

"100M" stands for 100 Million

Industrial Business:

Change in accounting standard Sales: +1.6, Profit: +0.1 (100M yen)

Net Sales **27** 100M yen (+**16.1%** year-over-year) Segment Loss **0.3** 100M yen (+**1.5** 100M yen)

- Decrease in sales of ETC on-board units due to decline in automobile sales
- Increase in sales of OEM contract products
- Health Care Business: Steady sales of analyzers and reagents in Southeast Asia; increased overseas sales of bone densitometers
- ◆OEM, ETC, etc.: Net sales 17 100M yen (-3.3%)
- ◆ Healthcare: Net sales 5 100M yen (+56.4%)

Wireless LAN Systems:

Change in accounting standard Sales: -0.0, Profit: -0.0 (100M yen)

Net Sales 8 100M yen (-31.0% year-over-year)

Segment Loss **0.0** 100M yen (**-3.5** 100M yen)

 Wireless LAN Access Point: end of special demand for GIGA School, which continued until March of previous FY

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FY 2019

1st Ouarter

Consolidated Balance Sheet



| (Unit: Millions of yen) | FY 2021 FY Old Revenue Recognition | FY 2022 1Q New Revenue Recognition |
|----------------------------------|--|--|
| Current assets | 62,010 | 67,155 |
| (Cash and deposits) | (14,350) | (14,064) |
| (Inventories) | (27,693) | (30,398) |
| Fixed assets | 23,963 | 23,772 |
| (Tangible fixed assets) | (13,400) | (13,737) |
| (Intangible fixed assets) | (4,276) | (4,243) |
| (Investments and other assets) | (6,286) | (5,791) |
| Total assets | 85,973 | 90,887 |
| Current liabilities | 25,023 | 27,817 |
| Long-term liabilities | 13,068 | 12,991 |
| Total liabilities | 38,092 | 40,808 |
| Shareholders' equity | 48,795 | 49,446 |
| Others | -914 | 338 |
| Non-controlling interests | 0 | 294 |
| Total net assets | 47,880 | 50,079 |
| Total liabilities and net assets | 85,973 | 90,887 |
| Equity ratio | 55.7% | 54.8% |



Appendix: FURUNO's Business Outline

Appendix: Corporate Outline



As of February 28, 2022

Since commercializing the **world's first Fish Finder** in 1948, FURUNO has supplied many types of products for the marine electronics market. By using its exclusive knowledge of ultrasonic and electronics technologies, FURUNO has developed a wide array of products that have been world firsts and Japan firsts.



Nishinomiya Headquarter



New R&D Building SOUTH WING

| Company Name | FURUNO ELECTRIC CO., LTD. | |
|----------------------------|---|--|
| Headquarters | Nishinomiya City, Hyogo, Japan | |
| Incorporated | May 23, 1951 | |
| Business | Manufacturing and sale of maritime and industrial electronic products | |
| Paid-in Capital | ¥7,534 million | |
| Number of Employees | 3,065 (consolidated) | |
| Consolidated Sales | ¥84,783 million | |
| President | Yukio Furuno | |

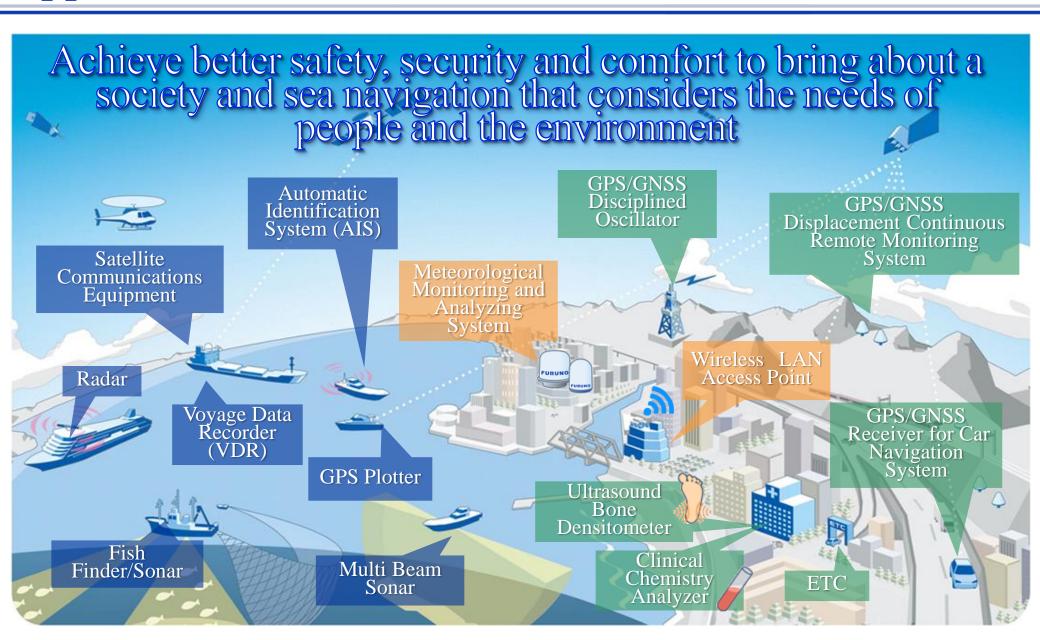
Investor Relations: http://www.furuno.co.jp/en/ir/

Products Site: http://www.furuno.com/en/

Corporate Movie: http://www.furuno.com/special/en/corporatemovie/

Appendix: FURUNO's Business Fields





Appendix: FURUNO's Marine Business



For Merchant Vessels







ECDIS
(Electronic Chart Display and Information System)



Satellite Communications Equipment

For Fishing Vessels











Sonar

Fish Finder

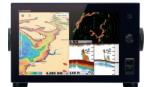
Current Indicator

Radiotelephone

For Pleasure Boats











Radar

Multi-Function Display

GPS/WAAS Chart Plotter

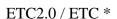
Autopilot

Appendix: FURUNO's Industrial Business











ETC, Vehicle Management Solution*



GPS / GNSS Chips & Modules











Ultrasound Bone Densitometer

Wireless LAN Systems





Wireless LAN Access Point*



finpad

Wireless Handheld Terminal*